



# transphorm

OTCQB: TGAN

## Leading the GaN Revolution

Fourth Quarter 2020 Business Update

March 9, 2021

transphorm

Highest Performance, Highest Reliability GaN



# Safe Harbor Statement

This presentation is made solely for informational purposes, and no representation or warranty, express or implied, is made by Transphorm, Inc. (“Transphorm”) or any of its representatives as to the information contained in these materials or disclosed during any related presentations or discussions. This presentation is intended solely for the purposes of familiarizing investors with Transphorm. This presentation is not an offer to sell nor does it seek an offer to buy any securities.

This presentation contains forward-looking statements. All statements other than statements of historical fact contained in this presentation, including statements regarding Transphorm’s business strategy, plans and objectives for future operations, expectations regarding its products, and competitive position, are forward-looking statements. The words “may,” “will,” “estimate,” “expect,” “plan,” “believe,” “potential,” “predict,” “target,” “should,” “would,” “could,” “continue,” “believe,” “project,” “intend” or similar terminology are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words.

Transphorm may not actually achieve the plans, intentions, or expectations disclosed in these forward-looking statements, and you should not place undue reliance on these forward-looking statements. These statements are based upon management’s current expectations, assumptions and estimates, and are not guarantees of future results or the timing thereof. Actual results may differ materially from those contemplated in these statements due to a variety of risks and uncertainties, including risks and uncertainties related to Transphorm’s business and financial performance and cash flows and its ability to reduce operating losses and achieve profitability, attract and retain customers, continue commercial production, continue to access funding sources to finance operations, continue having access to third party manufacturers, develop new products, enhance existing products, compete effectively, manage growth and costs, and execute on its business strategy.

The information contained herein is provided only as of the date on which this presentation is made and is subject to change. Transphorm is not under any obligation, except as may be required by law, to update or otherwise revise the information after the date of this presentation. Transphorm has not independently verified the statistical and other industry data generated by independent parties and contained in this presentation and accordingly cannot guarantee their accuracy or completeness.

# Key Investment Highlights

## Disruptive Technology

GaN enables next generation power conversion solutions in rapidly growing, significant markets

## Commercially Ramping

Technology and product development completed, set up for 50-80% revenue CAGR

## Large Market Opportunity: Electric Vehicle and 5G

Transphorm's GaN Solutions will Enable the Future of Electric Vehicles and fast-charging for 5G



## Best-In-Class GaN Technology and Industry's Strongest IP Position

IP portfolio recently appraised in excess of \$200M

## Validation From Blue Chip Partners and Customers

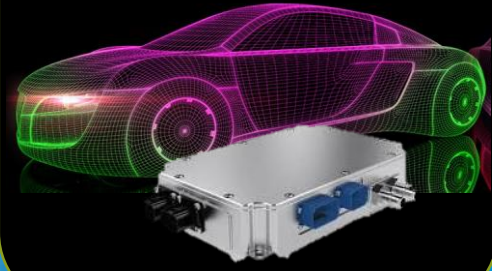
Including Nexperia, Marelli, Yaskawa, Microchip and the U.S. Department of Defense (Navy)

## Team Led by World- Renowned GaN Experts

18 PhDs and over 300 Years of GaN Expertise

# Mega Market Trends Driving Growth for GaN

~30M Electric Vehicles  
in 2025<sup>(1)</sup>



## Electric Vehicles

- On-board Chargers
- Power Converters
- Power Inverters

~500M 5G handsets  
in 2021<sup>(2)</sup>



## 5G – Power Devices

- Smartphones & Tablets
- Laptops & Gaming Consoles
- Crypto-Mining

\$800M+ GaN RF  
Market in 2021<sup>(3)</sup>

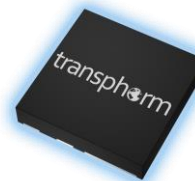


## 5G – RF Devices

- Infrastructure
- High-Frequency Broadband
- DoD



GaN Power FETs



Epiwafer

Notes:

1) Department of Industry, Innovation and Science (2019).

2) BofA Global Research.

3) Strategy Analytics: RF GaN Market Forecast: 2018 – 2023.

# Targeting \$3 Billion Market Opportunity

*Upside to TAM Expected From Electric Vehicle Powertrain Starting in 2025*

## End Market Applications and GaN Benefits

Near Term




### Power Adapters | Compute

- Fast Charging
- Lower thermals/improved power density/smaller form factor
- Lower system cost



### Data Center | Comm Infrastructure | Crypto-Mining

- Ability to double available power in standardized server and 5G telecom form factors
- Enable Ti-class efficiency EU requirement



### Broad Industrial

- Reduces size/weight of systems
- More efficient charging for battery and/or battery-powered equipment and vehicles



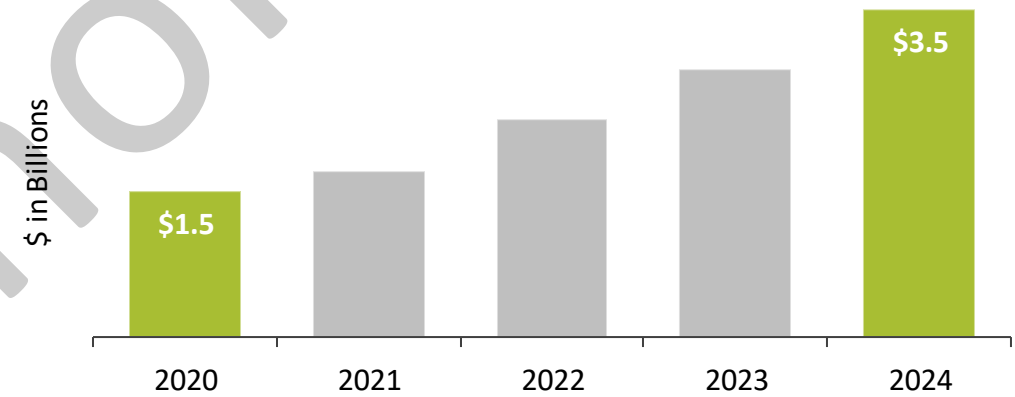
### Automotive EV and Charging

- Reduces size/weight of on-board chargers, power converters and power inverters
- Resulting in longer distance per charge

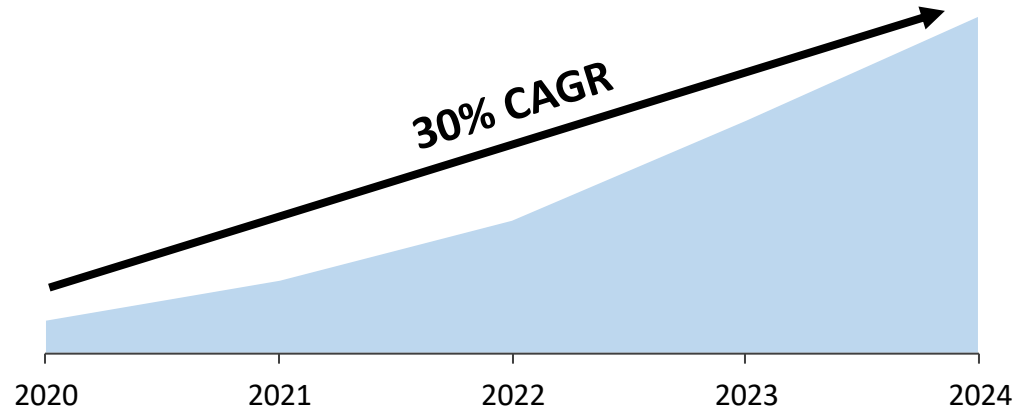
Long Term



## Total Addressable Market for GaN<sup>(1)</sup>



## GaN Adoption Curve<sup>(2)</sup>



Notes:  
 1) Sources: IDC (Data Center / Comm Infrastructure); Counterpoint Research, Mordor Intelligence (Power Adapters / Compute); Yole, IHS (Broad Industrial); Department of Industry, Innovation and Science (2019) (Automotive). TAM values are then calculated based on available technology, competition and value add to market.  
 2) IHS Markit: Power Semiconductor Intelligence Service – PCIM Europe 2019.

# Fast Chargers: Changing the Adapter Landscape

*One Power Adapter for Multiple Portable Devices, Higher power ⇔ Fast Charging*

- Fast Chargers can adapt power level for different products with same charger
- Future phones / 5G smart phones will require and utilize 65 Watts / more for fast charging
- Leading smartphone can rely on aftermarket adapters – accelerating demand → high-volume market



## Select Pipeline of Transphorm GaN Based Adapters (20+ design-ins in progress)

<p><b>Ultra slim, light weight (65 W)</b></p>	<p><b>Compact, high efficiency (68 W)</b></p>
<p><b>High-efficiency (65 W)</b></p>	<p><b>Wall plug – high efficiency, compact (35 W)</b></p>
<p><b>Compact, 65W, Type A</b></p>	<p><b>150W, 1.25x power density and high efficiency</b></p>

	transphorm	vs. Leading Competition <sup>(1)</sup>
Reliability	Best-in-class, FIT < 1 several firsts for quals/lifetimes	<p><i>GaN enables smaller form factor and higher efficiency</i></p> <p><b>Better Quality and Reliability</b></p> <p><b>50% Smaller GaN Die Size</b></p> <p><b>Up to ~3x Higher Frequency</b></p> <p><b>GaN Device FOM ~30% Better</b></p>
Robustness	Best-in-class	
GaN Technology	2-chip normally off Easy to drive	
Adapter Technology	Discrete / module	
GaN Device Size / Cost	Baseline / Lower	
Operating Speed (freq.) / Adapter Size	Fast / Small solution	
Performance (FOM)	Best-in-class	

Notes:

1) Based on typical 65W GaN adapter/chargers available in market, not all comparisons are simultaneous.

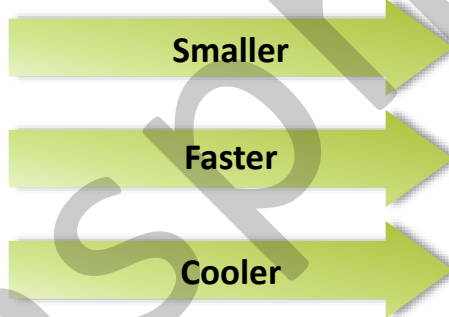
# Kilowatt-class Power Supplies

*GaN Power for Data Center / Comms Infrastructure / Crypto-Mining Applications*

## GaN Offers Substantial Systems Cost Savings within Data Centers

- 40% of total operational costs come from energy to power and cool server racks
- GaN enables ~2x increase in power density, 98%+ efficiency
- GaN enables 80+ Titanium class efficiency certification in a simpler manner

**“Titanium” Server Power Supply Solutions**  
(1.5 kW to 3.2 kW), Powered by TGAN



## 5 MW Data Center Example



**AC Line (208 Vac) to 400 Vdc to 48 Vdc**

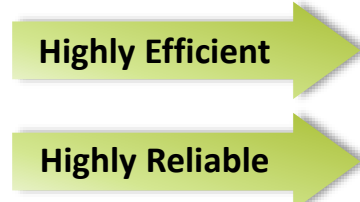
- \$103K saved / year<sup>(1)</sup>
- 397 tons reduced carbon footprint<sup>(2)</sup>

**Regulation: The European Union’s Ecodesign Directive<sup>(3)</sup> on Jan 1, 2023 increases efficiency and power factor requirements**

## Near- and Intermediate-Term Market Drivers

### Crypto-Mining Demand – building systems requiring Titanium efficiency

- Power hungry process – consumes comparable to Argentina electrical usage <sup>(4)</sup>
- Power supply – component running 24/7 taking most stress in mining rig <sup>(5)</sup>
- Transphorm solutions can enable up to 1% higher efficiency at 230V AC



Notes:

1) Based on company estimates done for a 5MW data center.

2) Based on existing rectifiers with 92% efficiency | Source: EPA estimated one kWh produces 1.52 pounds of carbon dioxide (excl. line-losses).

3) European Union’s Ecodesign Directive (Directive 2009/125/EC).

4) Cambridge University research | BBC News, “Bitcoin consumes ‘more electricity than Argentina’”

5) tom’s Hardware, “Best Power Supply Units for Cryptocurrency Mining”

# Electric Vehicle GaN Advantage

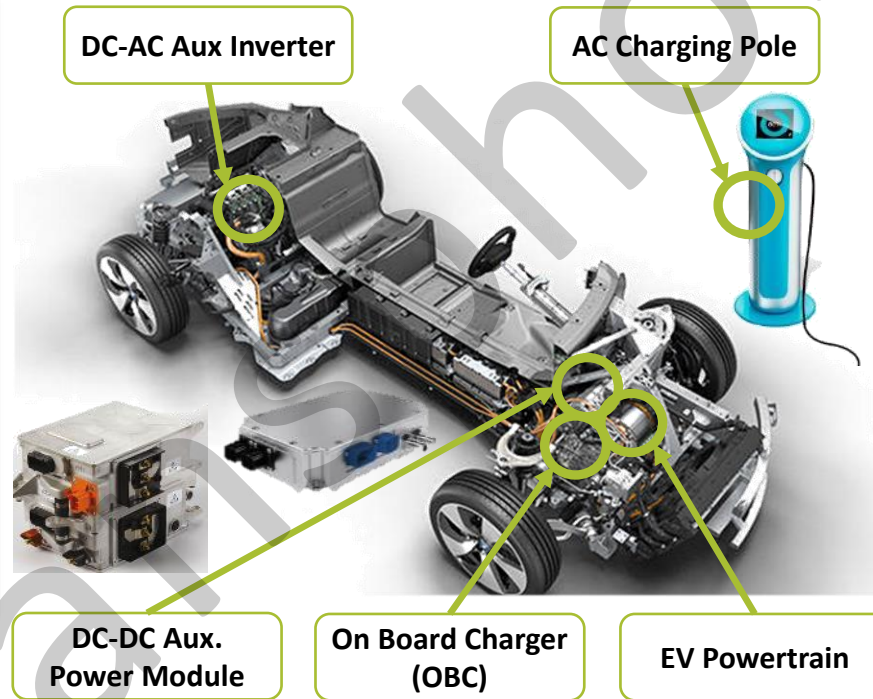
*Transphorm GaN Solutions will Enable the Future of Electric Vehicles*

## GaN Solutions for Today's EV Challenges

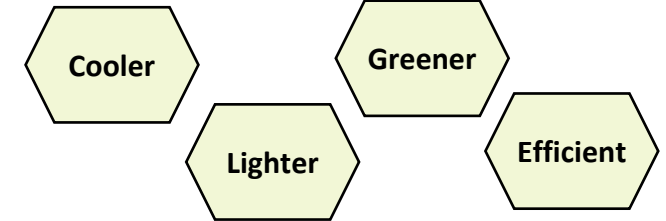


- Cuts total power-stage losses ~ 25% vs. SiC <sup>(1)</sup>
- ~50% OBC weight/volume savings vs. Si <sup>(3)</sup>
- Range extension and design freedom
- Applicable to OBC, DC to DC, and DC to AC (non-drive) - Today
- Fast-charging support for AC Charging Pole (Level I & II) and fast DC charging (50+ kW)
- Inverter power density 25kW/L (today) to > 75kW/L (future)<sup>(4,5)</sup> , 50 => 150 kW Power

## EV Applications



## Future of Electric Vehicles



- 300+ mile Battery-Powered Electric Vehicles<sup>(2)</sup>
- OBC: 80% within 15 mins<sup>(2)</sup>
- DC to DC 3 kW to 5 kW
- ~\$250 savings per inverter<sup>(2)</sup>
- Life expectancy 150K to 300K miles by 2025<sup>(2)</sup>
- Cost < 3 years gas savings<sup>(2)</sup>

Notes:

Calculations are based on a 100 kW peak power drive inverter with supporting power systems.

1) A 650V/780A GaN Powered HEMT Enabling 10kW-Class High-efficiency Power Conversion.

2) US DRIVE Driving Research and Innovation for Vehicle Efficiency and Energy Sustainability.

3) High-Efficiency High-Density GaN-Based 6.6kW Bidirectional On-board Charger for PEVs (DOE/TPH/Fiat Chrysler)

4) Nexperia, Breakthrough in powertrain electrification: Nexperia partners with Ricardo to develop GaN based Inverter Design ([video](#)) – paragraph below video speaks to future 150 kW in same form factor

5) Company internal discussions with Auto EV customer-partner

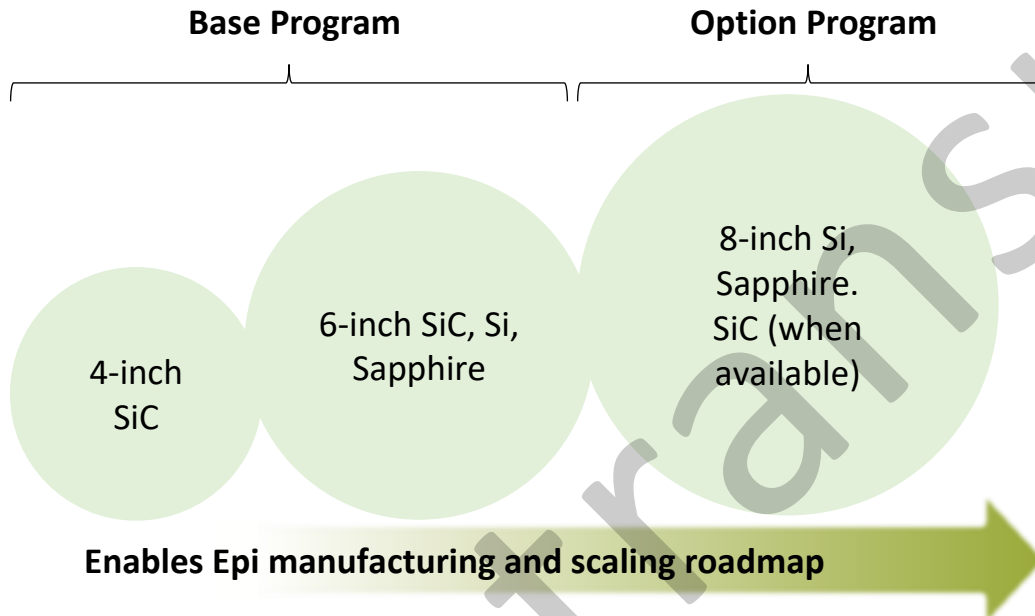


# Supplying U. S. Department of Defense Ecosystem

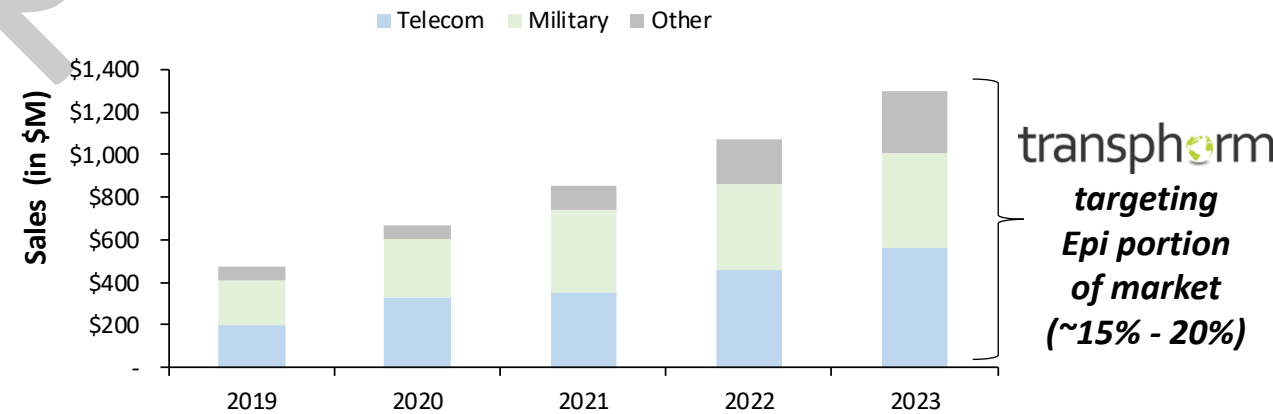
*Dual Use – Transphorm is Not Restricted to Supply Epi Only to the U.S. DoD*

## \$19 Million Contract With the U.S. Navy (ONR) – New Reactor Operational, Execution on track

- Establishing Transphorm as a **one-stop U.S. based supplier of GaN Epi wafers for DoD / commercial use**
- Develop next gen Nitrogen Polar RF GaN Epi – enabling new RF device roadmap with exclusive IP



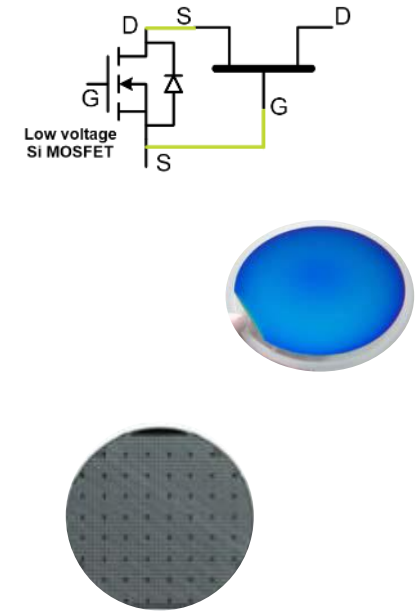
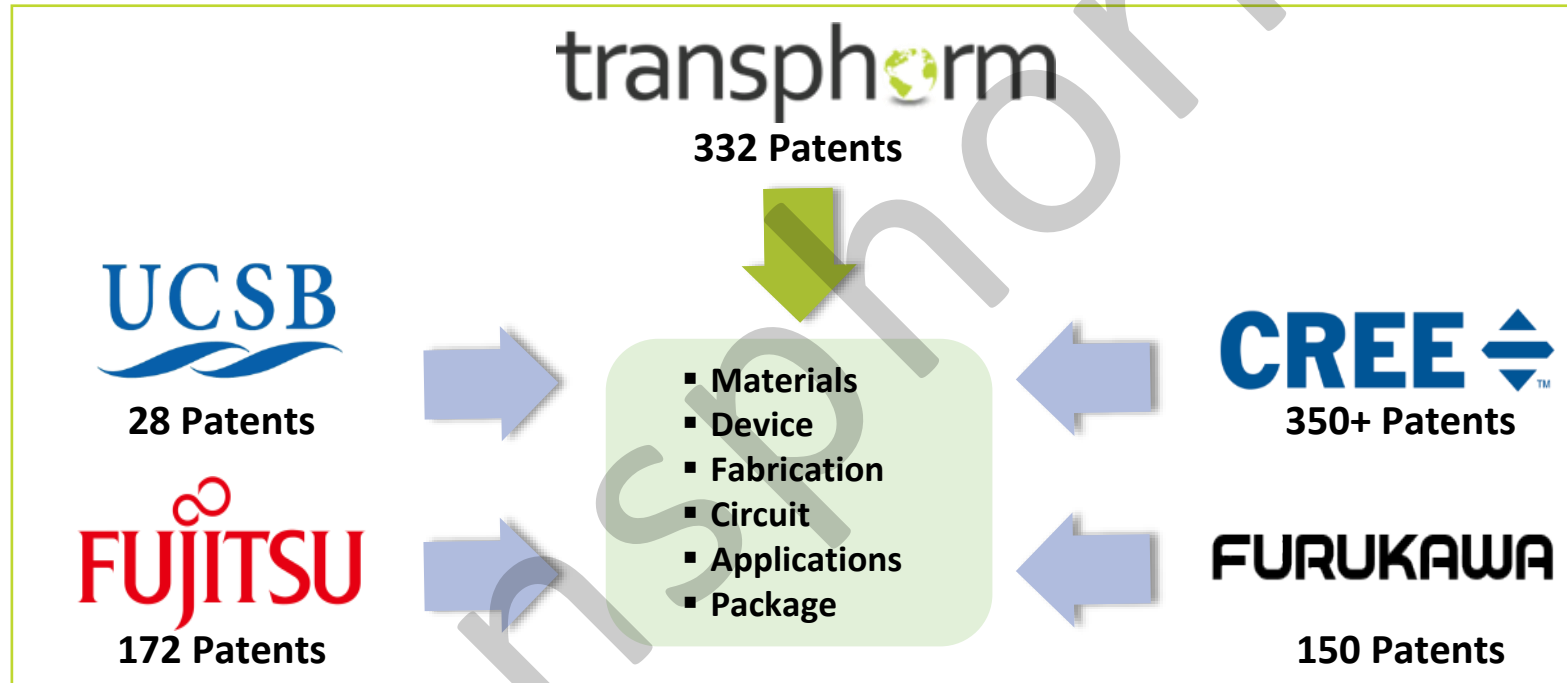
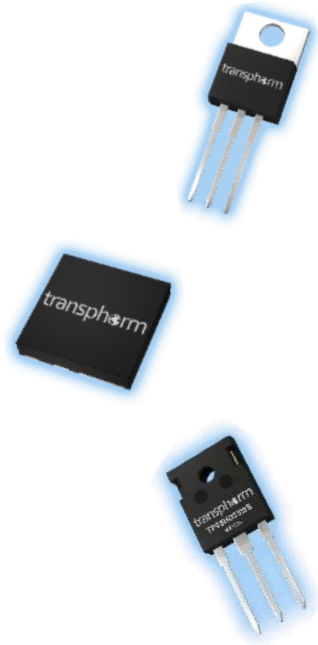
Forecast of GaN RF Devices Market Size<sup>(1)</sup>



- Broad 5G adoption grows the market, \$10M Epi revenue potential in 2022, represents about 5% of market

# Industry's Strongest GaN IP Position

*1,000+ Worldwide Owned and Licensed Patents Valued in Excess of \$200 Million<sup>(1)</sup>*



*“Transphorm today has the **dream patent portfolio** for all those who want to **benefit** from strategic advantages in **GaN power electronics** market...”<sup>(2)</sup>*

1) 2021 Analysis done for GaN portfolio using Intracom Group Intellectual Property Solutions’ patent valuation models based on 27 independent criteria, value consists of Transphorm’s owned or exclusively licensed patents (non-exclusive patents not included)  
 2) KnowMade Patent and Technology Intelligence report, “Power GaN intellectual property (IP): high-voltage power semiconductor leaders, a core set of strong IP players and numerous newcomers.”

# Business Update – Execution on Key Priorities

*Delivered on 2020 Revenue Despite CV-19 Impacts*



## Adapter, Server Products with Transphorm GaN in Market

- Fulfilled high-volume adapter PO in Q4'20, secured new wins with 7 figure+ unit orders
- New order for Gen4 GaN for crypto mining power supply
- Continued orders for datacenter, gaming power supplies – Robust TO247 multi kW class



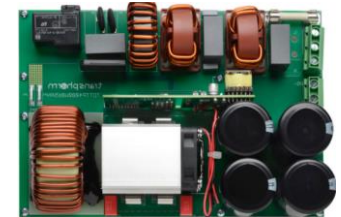
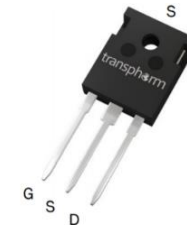
## Product Update in Q4 and early '21 – Adapters to UPS/Power Supplies

- Gen4 product first automotive qualification (TO247)
- Availability of a new power supply simulation design model with Keysight
- Demonstrated 25% lower loss versus silicon carbide (Gen5)



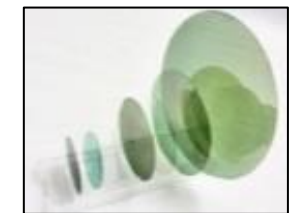
## Execution on Government Programs and Securing RF Epi Sales

- Completed installation of epi reactor (Navy program), now available for qualifications
- Began discussions on prospective supply engagements with multiple new prospective commercial RF epi customers – secured first sample PO



## Building on Strategic Customer Relationships

- Signed Yaskawa NRE agreement, and received first \$1M funding
- Continued execution on Nexperia and Marelli automotive partnerships



# Key Focus Areas and Priorities for 1H 2021

*Execute on Revenue Ramp in 2021 – Adapters, Servers, Epi Products*



## Ramp and Expand Wins in Adapters/Fast Chargers, Server, Gaming, & Mining Power Supplies

- Continue ramp of high-volume shipments in support of multiple new wins: 10+ Adapters with TPH GaN in production and target 20+ design-ins
- Ship production backlog for gaming/servers/mining products (Gen 3 and Gen 4 TO247 high power)
- Manage supply constraints and expand production capability of >1m/month adapter products in 2H'21



## New Product Sampling and Qualifications

- Continued sampling of Gen 4 products, expanding for  $\geq 100$  W adapters
- Secure >3 more reference designs for Adapters with strong industry partners (45W – 150W)
- Gen 5 product on track for commercial qualifications



## Secure Government Revenue and Expand RF Epi Sales

- Grow RF epi business vertical, increasing DoD customer revenue and advancing early engagements with commercial customers as well
- Meet Navy program revenue and pilot epiwafer products running on Navy reactor



## Milestones with Strategic Partners/Customers

- \$1M pre-agreed equity investment from Marelli
- Continued execution on Yaskawa NRE agreement, secure \$0.75M
- Continued execution on Nexperia cooperation agreement



# Transphorm Inc. Leading the GaN Revolution

Fourth Quarter 2020 Financial Overview

March 9, 2021

transphorm

Highest Performance, Highest Reliability GaN



# Income Statement

	Three Mths Ended Dec 31		Twelve Mths Ended Dec 31	
	2020	2019	2020	2019
<i>(numbers in thousands, \$k)</i>				
<b>Revenue, net</b>	<b>2,013</b>	<b>9,923</b>	<b>11,371</b>	<b>11,934</b>
<b>Operating expenses:</b>				
Cost of goods sold	1,936	2,140	6,682	6,492
Research and development	1,453	1,901	5,584	8,146
Sales and marketing	581	509	2,174	2,609
General and administrative	2,490	2,497	10,328	6,606
<b>Total operating expenses</b>	<b>6,460</b>	<b>7,047</b>	<b>24,768</b>	<b>23,853</b>
Loss from operations	(4,447)	2,876	(13,397)	(11,918)
Other (income)/expenses	265	347	4,512	3,364
<b>Loss before tax expense</b>	<b>(4,712)</b>	<b>2,529</b>	<b>(17,910)</b>	<b>(15,283)</b>
Loss per share - basic and diluted	(0.13)	0.09	(0.52)	(0.54)

## Revenue

- In range for Q4 and 2020
- Solid execution on licensing and government revenue
- Strong product revenue growth

## Operating Expenses

- Modest increase y/y
- G&A increase largely driven by transition to public markets
- Higher proportion of R&D costs absorbed by Government activity

# Condensed Balance Sheet

	December 31, 2020	September 30, 2020 <i>(unaudited)</i>	June 30, 2020 <i>(unaudited)</i>	March 31, 2020 <i>(unaudited)</i>	December 31, 2019
Cash and cash equivalents	14,694	4,369	9,382	14,648	2,875
Accounts Receivable	844	1,125	769	1,377	709
Other current assets	2,588	3,115	3,170	2,532	1,773
<b>Total current assets</b>	<b>18,126</b>	<b>8,609</b>	<b>13,321</b>	<b>18,557</b>	<b>5,357</b>
Fixed assets/Intangibles	4,100	4,257	4,422	4,595	4,905
<b>Total assets</b>	<b>22,226</b>	<b>12,866</b>	<b>17,743</b>	<b>23,152</b>	<b>10,262</b>
Accounts payable and accrued expenses	3,182	2,687	1,664	2,204	2,383
Outstanding loans	20,153	20,153	20,762	25,610	15,458
Other Current Liabilities	3,355	3,187	3,089	2,622	2,847
<b>Total current liabilities</b>	<b>26,690</b>	<b>26,027</b>	<b>25,515</b>	<b>30,436</b>	<b>20,688</b>
Development loans, net of current portion					10,000
Promissory note	15,392	16,327	15,580	13,885	16,169
<b>Total liabilities</b>	<b>42,082</b>	<b>42,354</b>	<b>41,095</b>	<b>44,321</b>	<b>46,857</b>
Shareholders' deficit	<b>(19,856)</b>	<b>(29,488)</b>	<b>(23,352)</b>	<b>(21,169)</b>	<b>(36,595)</b>
<b>Total liabilities, stock &amp; stockholders' deficit</b>	<b>22,226</b>	<b>12,866</b>	<b>17,743</b>	<b>23,152</b>	<b>10,262</b>

# Long-Term Growth

*Building a High-Growth, Cash Generating Business*



## Operating Guidelines

- Accelerating top-line growth and GaN adoption across all target end markets
- OpEx for continued development of best-in-class products and IP portfolio
- CAPEX investment for increased scale

## Target Model:

- 5-year CAGR range: **50 – 80%**
- Gross Margin: **40%+**
- Operating Margin: **20%+**
- Free Cash Flow: **10%+**



# Key Investment Highlights

## Disruptive Technology

GaN enables next generation power conversion solutions in rapidly growing, significant markets

## Commercially Ramping

Technology and product development completed, set up for 50-80% revenue CAGR

## Large Market Opportunity: Electric Vehicle and 5G

Transphorm's GaN Solutions will Enable the Future of Electric Vehicles and fast-charging for 5G



## Best-In-Class GaN Technology and Industry's Strongest IP Position

IP portfolio recently appraised in excess of \$200M

## Validation From Blue Chip Partners and Customers

Including Nexperia, Marelli, Yaskawa, Microchip and the U.S. Department of Defense (Navy)

## Team Led by World- Renowned GaN Experts

18 PhDs and over 300 Years of GaN Expertise



# Transphorm Inc. Leading the GaN Revolution

Questions

transphorm

Highest Performance, Highest Reliability GaN

